LFC 2017 STAFF INTERIM WORK PLANS

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2017 INTERIM WORK PLAN SUMMARY

Higher Education: Travis Dulany

PRIMARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	Issue: Between the enactment of the General Appropriation Act of 2015 (FY16) and passage of the 2017 General Appropriation Act (FY18), New Mexico's colleges and universities have experienced a $66.6 million, or 8.3 percent, reduction in general fund appropriations. During the 2017 regular legislative session, leaders at some institutions expressed concern this reduction, along with the succeeding reduction of fund balance at the institutions, would affect institutions' ability to maintain accreditation with the Higher Learning Commission (HLC). Goal: Develop a methodology to track institutional financial health, including the composite financial index calculated by HLC, to understand which institutions may be at risk under HLC guidelines and ways the state can prevent such risk.	Periodic reports on institutional financial health indicators and inclusion of these indicators in quarterly report cards. Inclusion in quarterly report cards.	Better understanding of college and university financial health. More frequent accountability reporting from institutions on accreditation status and fiscal indicators.	Dulany, Higher Education Department (HED), Higher Education Institutions	December 2017 LFC Hearing
2	Issue: During the 2017 legislative session, the Legislature passed HB 108, which amends the Post-Secondary Education Articulation Act to change statewide policy on transfer and articulation. The law aims to improve students' ability to transfer from one institution to the next and complete a degree in a timely manner. In addition, statute enacted in 2015 requires HED to develop a common course numbering system by August 2017. Goal: Work with the Higher Education Department and institutions to implement the provisions of HB 108, with an eye toward leveraging LFC's previous program evaluations and work regarding on-time completion and transfer and articulation.	Updates on HB 108 implementation and a hearing on the progress of HED's development of the common course numbering system. Activity report updates. A report on changes in the general education core and how institutions are implementing it in their degree requirements.	Up-to-date information on transfer, articulation, and common course numbering. Hearing from HED toward the end of the interim on common course numbering progress.	Dulany, HED, Higher Education Institutions	August 2017 LFC hearing

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3	Issue: The General Appropriation Act of 2017 appropriated $116.9 million in research and public service project (RPSP) funding for FY18; however, some of these projects are duplicative of the instruction mission of institutions or RPSPs at other institutions. Goal: evaluate all RPSPs to determine where better collaboration can be achieved. If an RPSP is related to instruction, consider recommending the appropriation be funded under the I&G purposes line in the General Appropriations Act. Issue: Through the RPSP process, institutions submit performance measures and outcomes for each project; however, these measures are often unquantifiable and seldom reviewed for accuracy. Goal: Review performance measures for all RPSPs with recommended changes and targets.	Provide members with recommendations and information on RPSPs that could be combined with other appropriations. Provide institutions feedback on which performance measures will be more informative in the budget-making process. LFC hearing on RPSPs that have experienced success through collaboration and potential options to maximize efficiencies moving forward as well as presentations from institutions with exemplary RPSP performance measures and data.	Improved efficiency of effort among institutions through collaboration, as well as increased accountability among institutions by funding instruction-related RPSPs through the performance-based funding formula. Improved LFC FY19 budget recommendation with enhanced information on the impact of RPSPs throughout the state. Clearer explanation of institutions' RPSP performance targets and, if necessary, revision of performance measures for RPSPs in preparation for the FY19 budget cycle.	Dulany, HED, Institutions	December 2017 LFC hearing
4	Issue: LFC Staff are conducting a program evaluation on cost-drivers and higher education institutions. The report is expected in summer 2017. Goal: Follow-up with institutions to review the program evaluation recommendations and help implement relevant recommendations.	Update to the LFC Director and staff brief. Activity report items.	Improved containment of cost-drivers at higher education institutions.	Dulany, HED, program evaluation team	Ongoing

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SECONDARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
5	Issue: The higher education funding formula seeks to reward institutions for improved outcomes in terms of degrees completed and mission-specific measures. In light of the current funding environment, measures that reward institutions for efficiency and cost-containment may be an appropriate way to encourage fiscal efficiency among the 25 publicly funded higher education institutions. Goal: Work with HED to consider measures in the formula that encourage institutions to reign in inefficiencies in addition to improving outcomes.	Frequent updates to the director. Volume I discussion of potential efficiency measures for the higher education funding formula.	Incentivizing of efficiency among colleges and universities. Lower costs in delivering instruction and graduating students.	Dulany, HED	November 1, 2017
6	Issue: Institutions and HED collaborate to calculate recommended Other State Funds (OSF) and Federal Funds (FF) amounts in the GAA, but these figures are not always reconciled with end-of-year actual expenditures or updated for additional funding sources. Goal: Together with HED, conduct an examination of expenditures by each institution to determine if requested OSF and FF reflect expected revenues from these sources.	Provide members with a matrix of appropriated OSF and FF amounts compared with actual expenditures for a previous fiscal year. Staff brief on next steps to better align amounts appropriated in the GAA with what institutions will actually receive from non-general fund sources.	More accurate appropriation levels for OSF and FF in the GAA. Better understanding of institutional revenue sources and expenditures.	Dulany, HED, Institutions	November 1, 2017
7	Issue: Although other state agencies report on measures quarterly pursuant to the Accountability in Government Act (AGA), higher education institution performance measures are not reported each quarter. Several measures, such as graduation rates, are unavailable for quarterly reporting; however, many informative measures could be reported more frequently while others could be developed. As an example, the percent of students dropping a course in the middle of the	Quarterly higher education report cards. Performance measure tracking.	More frequent updates on the progress of higher education institutions toward meeting statewide priorities. Better alignment of AGA performance measures and the I&G performance-based funding formula.	Dulany, DFA, Institutions, HED	Quarterly

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	semester may inform whether an institution is on target to meet course completion goals. Goal: Update performance reporting protocols to collect enough data for quarterly higher education report cards. Issue: In 2016, DFA and LFC came to consensus on mostly new AGA performance measures for higher education institutions. Goal: Review methodologies for calculating new AGA measures and ensure institutions continue to track and make available explanatory and annual report measures.				
8	Issue: Colleges and universities charge programs for institutional support, but it is unclear how these charges are calculated and whether there is a consistent policy from institution to institution. Goal: Examine institutional support charges and how they impact programmatic budgets. Ensure institutional support charges are proportionate to the level of support provided.	Staff brief and spreadsheet demonstrating institutional support charges across institutions.	Better understanding of how institutional support is calculated and how the Legislature can factor this revenue source during the appropriations process.	Dulany, HED, Institutions	July hearing
9	Issue: HED and the Public Education Department have expressed intent to amend dual credit rules in an effort to make dual credit better aligned with expectations of college-level coursework and ensure credit accumulated under dual credit counts toward a college degree. Goal: Monitor rulemaking hearings, review and analyze proposed rules as promulgated.	Staff brief, hearing, and activity report items.	Up-to-date information on dual credit rulemaking process.	Dulany and Liu	Ongoing

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10	Issue: Several colleges face significant challenges in terms of fiscal accountability, accreditation, and compliance with state and federal law. HED has places some of these institutions on an Enhanced Fiscal Oversight Program to ensure improvement from these institutions. Goal: Accountability updates from institutions with plans showing efforts to improve internal controls, ensure accreditation status, and legal compliance.	Staff brief and activity report items.	Committee members will have frequent updates from LFC staff and college and university leaders on the status of institutional efforts to improve accountability and compliance.	Dulany, HED, Institutions	June 2017 LFC hearing
11	Issue: The legislative lottery tuition scholarship will no longer receive about $18 million in liquor excise tax revenue in FY18. Estimates of scholarship amounts paid per semester range from 60-71 percent, compared with 90 percent in FY17. Goal: Study the legislative lottery scholarship and work with institutions to propose solutions for the 2017 legislative session. Issue: The Legislature passed two bills during the 2017 regular legislative session amending the Legislative Lottery Tuition Scholarship Act. One bill provides a grace period for scholarship recipients between high school and college, while the other amends eligibility criteria for students with disabilities. Goal: Monitor the effect of the new legislation on the lottery tuition fund and the number of students affected by the new laws, assuming they are enacted.	Staff brief and activity report items. Vol. III table with estimated FY18 revenues and expenditure levels.	More detailed picture of the Legislative Lottery Tuition Scholarship status and future projections. Updated information on efforts and ideas to reform the scholarship in preparation for the 2018 legislative session.	Dulany, HED	Regularly in 2017 interim.

2017 INTERIM WORK PLAN SUMMARY
Public Education

Public Education: Sunny Liu

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: Accountability of formula and below-the-line funding, school districts' and charter schools' ability to manage formula funding, and the Public Education Department's (PED) capacity to effectively manage and implement existing initiatives is not sufficient. Goal: Improve fiscal and performance reporting	Improved quarterly Public Education Performance Report Cards Legislative Education Study Committee (LESC)/LFC Below the Line Accountability Report Activity reports	Improved policy and budget recommendations More efficient allocation of appropriations Improved performance measures	Liu, LESC, PED	November 2017
2	Issue: School cash balances were credited against state equalization guarantee (SEG) payments as part of FY17 solvency measures. House Memorial 109 requests LESC to study different models and methodologies for establishing school cash balance limits. Goal: Limit cash balance accumulation to reasonable amounts	Coordinated interim work plans Activity reports Committee sponsored legislation Policy brief	Improved policy and budget recommendations	LESC	Ongoing
3	Issue: Solvency actions taken in FY17 reduced SEG payments to schools through a 1.5 percent shave and school cash balance credit. Reductions to transportation and instructional material funding also strained public school budgets in FY17. Taking into account state and federal funding availability in future fiscal years and ongoing sufficiency lawsuits, public school consolidations and adjustments to the funding formula need to be considered. Goal: Identify cost-saving measures for public schools	Policy brief Activity reports Committee sponsored legislation	Improved policy and budget recommendations	Liu	Ongoing
4	Issue: Early childhood programs have demonstrated social and academic benefits for participating children. Scaling these programs remains a challenge, despite their positive results. Goal: Monitor early childhood program implementation and report on expenditure and performance trends	Improved quarterly Public Education Performance Report Cards Activity reports	More efficient allocation of appropriations Improved performance measures	Liu, Klundt, Evaluators	Ongoing

5	Issue: In late 2016, the 11th judicial district court held evidentiary hearings on an amended complaint for the Zuni public school capital outlay lawsuit. The case will continue in spring 2017. In 2017, the 1st judicial court ruled the New Mexico Center on Law and Poverty can continue its lawsuit against the state claiming funding for public schools is inadequate. The trial for the sufficiency lawsuit is scheduled for trial in June 2017. Goal: Monitor the reopened Zuni public school capital outlay lawsuit and sufficiency lawsuit.	Status report and potential LFC hearing	Improved policy and budget recommendations	Liu	Ongoing

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	Issue: Enrollment in teacher preparation programs is declining in New Mexico. Further, in 2016, NMSU found over 440 teacher vacancies statewide, ERB reported many teachers are retiring in their early 50s, and the Learning Policy Institute ranked New Mexico second in the nation for teacher turnover rates (in 2013). Average teacher compensation has increased modestly since the Great Recession, but continues to be less competitive than surrounding states. Goal: Investigate teacher compensation strategies and identify ways to reduce turnover rates, improve retention, and fund competitive salaries and benefits equitably across the state	Potential LFC hearing Potential program evaluation Activity reports Policy brief	Improved budget and policy recommendations	Liu	July 2017
2	Issue: Elimination of new formula-based program units from House Bill 2 and shifts in the at-risk index, teaching and experience index, rural isolation units, and other formula components will affect the unit value and funding for schools. Goal: Monitor funding formula components and identify alignment of program unit generation with legislative intent	Policy brief and potential LFC hearing Activity reports Committee sponsored legislation	Improved policy and budget recommendations	Liu	December 2017
3	Issue: During the 2015 legislative session, PED announced it reached an agreement with the U.S. Department of Education regarding the state's maintenance-of-effort (MOE) requirements in previous years. The deal requires the state to increase special education funding by $45 million over the next five years. Goal: Ensure New Mexico meets the MOE funding target or	Policy brief and LFC hearing on MOE agreement and funding levels	Improved policy and budget recommendations Potential recommendations for changes to the funding formula	Liu, PED	Ongoing

	seeks a waiver from the requirements				
4	Monitor LESC meetings and activities and participate as required.	Status report to LFC Director	Improved policy and budget recommendations	Liu	Ongoing
5	Participate in activities relating to the Public School Capital Outlay Council (PSCOC), Public School Capital Outlay Oversight Task Force, and Public School Facilities Authority (PSFA). Analyze state/local match funding formula for public school capital outlay projects.	Recommendations to PSCOC for standards-based project funding and other program spending, including potential recommendations to update state/local match formula Activity reports	Improved determination of school construction need and funding strategies to maximize the expenditure of funds	Liu, PSFA	Ongoing
6	Attend colleges of education Deans and Directors meetings.	Activity reports	Improved policy recommendations.	Liu	Ongoing
7	Attend Public Education Commission meetings.	Activity reports	Improved policy recommendations.	Liu	Ongoing

2017 INTERIM WORK PLAN SUMMARY

Human Services/Medicaid: Ruby Ann Esquibel

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: The Human Service Department's (HSD) Medicaid program is submitting by December 2017 a new state Medicaid program design via an 1115 waiver renewal to the federal government for its approval and implementation by January 1, 2019. The 1115 waiver is intended to implement innovations resulting in improvements in member care and outcomes. Goals/Objectives: Improve members' outcomes while assuring cost effectiveness. Improve the Medicaid program's care coordination, long-term care, member engagement, physical and behavioral health integration, supportive housing and value-based purchasing.	Output: Work with HSD to leverage Medicaid to fund additional home visiting. Output: Collaborate with HSD to reduce costs utilizing evidence-based strategies such as home visiting and accountable care organization-type methodologies including shared savings between MCOs and providers. Output: Report to legislators regarding recommendations and waiver renewal application. Output: Activity report items on progress of waiver renewal and fiscal implications for FY19. Output: Report on implications for tracking	Outcome: LFC hearing on status of 1115 waiver renewal. Outcome: Informed FY19 program and budget recommendations.	Esquibel	December 2017
2	Issue: The Medicaid budget for FY18 includes $55 million of various assumptions and cost containment measures. Goals/Objectives: Maintain the integrity of the state's Medicaid program while monitoring implemented cost containment measures. Examine ongoing impacts and efficacy of cost containment initiatives including co-pays, deductibles, prescription policies and costs, and provider, insurance and hospitals' rates and tax levels.	Output: Activity reports regarding Medicaid Advisory Committee subcommittee deliberations. Output: Activity reports regarding statutorily required reports from HSD on the fiscal impact of cost containment measures. Output: Reports and analysis regarding status of revenue assumptions in the FY18 budget including intergovernmental transfers, new federal rules for 100% reimbursement for Native Americans, hospital and provider rates.	Outcome: Analysis of recommendation regarding FY18 supplemental or special appropriations. Outcome: Informed FY19 program and budget recommendations.	Esquibel/Felmley and Evaluation team	December 2017

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Human Services/Medicaid: Ruby Ann Esquibel

3	Issue: The Medicaid budget for FY19 will reflect state plan amendments currently under consideration by HSD and will be dependent on any changes made to the ACA and Medicaid expansion and funding levels determined by the federal government. Goals/Objectives: Develop options to leverage state revenues including rate increases for hospitals, taxation of hospitals, high risk pool, county-supported Medicaid, DWI grant fund, Rural Primary Health Care Act fund and insurance rates and tax levels.	Output: Follow-up on LFC Program Evaluation, *Various State Agencies Opportunities to Leverage Federal Medicaid Funds.* Output: Coordinate with other agencies to leverage Medicaid funds in FY19 budget recommendations. Output: Develop recommendations for cost containment measures. Output: Reports and analysis regarding revenue assumptions for the FY19 budget including intergovernmental transfers, high risk pool, county-supported Medicaid funds	Outcome: LFC hearing following-up on LFC Program Evaluation, *Various State Agencies Opportunities to Leverage Federal Medicaid Funds.* Outcome: Information and analysis to prepare FY19 program and budget recommendations.	Esquibel/HHS Analysts/Felmley and Evaluation team	December 2017
4	Issue: The state's behavioral health system continues to experience challenges including limited funding, ongoing lawsuits, and persistent reports of provider shortages and limited access. And Medicaid expansion has allowed thousands more New Mexicans to access behavioral services, yet information about improved outcomes is sparse. Goals/Objectives: Ensure a stable and responsive behavioral health system for the state's most vulnerable populations with limited state resources directed towards critical behavioral health services result in quantifiable improved outcomes.	Output: Review of Medicaid reimbursement for behavioral health services and behavioral health associated pharmaceuticals. Output: Activity reports regarding the array and quality of services available for clients, including those without Medicaid health coverage. Output: Status of new behavioral health administrative services only (ASO) contractor collaboration with expanded BHSD staff role in system administration, monitoring and oversight.	Outcome: Informed budget recommendation for FY18 and better reporting of behavioral health outcomes. Outcome: Monitor and report to legislators on changes to services provided and any additional savings and outcome improvements as individuals move from state-funded services to those covered by Medicaid.	Esquibel	September 2017
5	Issue: HSD is under review by a court-ordered Special Master associated with its administration of Income Support Division programs. Goals/Objectives: Ensure a responsive array of programs through which all clients receive the benefits they are eligible for in a timely	Output: Report for legislators and activity report items regarding Special Master recommendations, HSD adaptations, employee training and outcomes in the administration of programs and impacts to clients.	Outcome: Informed budget recommendations; improved understanding regarding department progress in meeting legal requirements.	Esquibel	August 2017

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Human Services/Medicaid: Ruby Ann Esquibel

SECONDARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: The New Mexico Medical Insurance Pool (NMMIP) is downsizing more slowly than expected. Goal/Objectives: Determine ways to reduce the credit for pool losses and reprioritize to help fund the Medicaid match.	Output: Budget recommendations, Office of Superintendent of Insurance (OSI) update, activity report items, possible memo to LFC director.	Outcome: Minimize the impact of NMMIP on the general fund and reallocate as much funding as possible to Medicaid to offset required future increased state payments.	Clark/Esquibel/Martinez	Interim
2	Issue: Senate Memorial 37, Laws of 2016, directs LFC to study the collection, billing, charging and financial assistance practices of all New Mexico hospitals and recommend improvements to the state's indigent care system. Goals/Objectives: Ensure the state's health care safety net for the uninsured is effective and efficient.	Output: Final evaluator report released during the 2017 interim; activity reports regarding preliminary findings.	Outcome: Informed FY18 budget recommendations.	Esquibel/ Felmley	July 2017
3	Attend Medicaid Cost Projection, Medicaid Advisory Committee, Behavioral Health Collaborative, State Transportation Commission, State Personnel Board meetings.	Output: Budget recommendations, activity report items.	Outcome: Monitor Medicaid expenditures and projections, Medicaid program changes, HR consolidation, and determine NMDOT projects most in need of funding and policy priorities.	Esquibel	Interim

2017 INTERIM WORK PLAN SUMMARY

Eric Chenier

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: Since FY16, solvency measures and assumed revenue from implementation of the Affordable Care Act (ACA) led to a $22 million, 7.2 percent general fund appropriation reduction to the Department of Health (DOH). Continued leveraging of all new revenue streams and restructuring of facilities is required and ongoing. Goal: Ensure the restructuring of facilities is smooth, avoid shortfalls, improve patient revenue collection, and continue evaluating the feasibility of spinning off state operated facilities and public health offices.	Consider budget recommendation options. Report to legislators on the department's progress restructuring the facilities, budget shortfall avoidance, and work seeking a Medicaid waiver on the 16 bed limit rule for drug and alcohol treatment centers.	Improve health outcomes, efficiently use department resources, reduce reliance on the general fund, and improve support of programs and services most important to New Mexicans.	Chenier	Ongoing
2	Issue: The developmental disabilities waiver waiting list is too long. Goal: Improve outcomes for people on the waiver and reduce the waiting list.	Consider budget recommendations to increase the usage of programs such as the special services program at Eastern New Mexico University Roswell.	Reduce DD waiver waiting list, costs and improve outcomes.	Chenier	Ongoing
3	Issue: DOH Facilities Management Division and programs for children need more robust performance reporting. Goal: Improve quarterly performance monitoring	Work with departments to improve performance monitoring by increasing quality and number of quarterly performance measures.	Better health outcomes, increased accountability, and improved performance based budgeting	Chenier	August 2017
4	Issue: Operational and capital appropriations include substantial outlays for senior centers while service delivery may be out of date. Goal: Work to update senior center service delivery models apply criterion to capital outlay process, and improve compliance.	Hearing Topic/ Activity Report Items/Program Evaluation	More effective allocation of senior service funding.	Chenier	Ongoing

SECONDARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Research best practices to improve billing models and performance of rural and primary health clinics and propose changes to the current direct contract model.	Activity Report/Budget Recommendation/Legislation	Improved Rural Primary Health Clinic billing model.	Chenier	December 2017
2	The Legislature needs additional information on the status of capital projects. Provide summary information on agencies' current and priority projects and capital needs.	Activity Report Items/ Budget Recommendations	Inform legislature of capital outlay needs	Chenier	Ongoing
3	Appropriations for the Waldrop Lawsuit settlement and Jackson Lawsuit disengagement continued in FY18. Continue working with the department on implementing strategies to end costly litigation.	Activity Report Items/Hearing Topic	Waldrop settlement and Jackson disengagement	Chenier	Ongoing
4	Local support for aging services varies. Improve local support for aging services by monitoring progress of implementation of evaluation recommendations.	Activity report/ budget recommendations	Improved local support of aging services	Chenier	Ongoing

2017 INTERIM WORK PLAN SUMMARY

Kelly Klundt

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: The state's third generation tiered quality rating improvement system Focus, aimed at improving early childhood outcomes is being implemented system-wide in 2017. Objective: Quality of early care and education programs continue to improve and receive evidence-based services.	Continued monitoring of CYFD's implementation of quality improvements. Continue to identify latest national trends in policy regarding early childhood care and education quality improvement and system building. Policy discussions. Study early childhood capacity and alternative funding options	Outcome: Improved budget recommendation and performance measures. LFC hearings on early education and care	Klundt, CYFD	December 2017
2	Issue: Reports and substantiations of child maltreatment and continue to rise resulting in significant pressure on the state child welfare system. Objective: Support resources and policy for the state child welfare system.	Continue monitoring child welfare caseloads and turnover rates. Policy discussions. Reporting on child welfare data.	Outcome: Improved budget recommendation and performance measures. Activity Reports. LFC hearings.	Klundt, CYFD	December 2017
3	Issue: New Mexico does not meet the significant demand for workforce education and skill training. The Workforce Solutions Department (WSD) administers workforce development programs through WIOA. Currently, WSD is working with state workforce boards to make New Mexico compliant with WIOA. Objective: Best practices and national trends in implementing WIOA.	Output: Meet with workforce boards, community colleges, and community providers to identify implementation needs for WIOA. Identify evidence-based services implemented nationally for workforce development. Activity Reports on WIOA and WSD UI system.	Result: Improved performance measures and FY19 funding.	Klundt, WSD	December 2017

4	Issue: Both The Workforce Solutions Department (WSD) through the local workforce boards and the Division of Vocational Rehabilitation currently implement significant workforce training programs. However, there is little collaboration. Objective: Identify best practices and national trends for workforce training, including collaboration with rehabilitative services.	Output: Meet with workforce boards, community colleges, and community providers to identify opportunities for collaboration and program needs. Identify evidence-based services implemented nationally. Evaluate both system structures and opportunities for collaboration. Continued monitoring of WSD UI system. Activity Reports	Result: Improved budget and performance recommendations FY19.	Klundt, WSD	December 2017

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	Determine capital outlay needs and issues for CYFD and WSD. Continued monitoring of efforts to replace CPS Lamberton office.	Monitor CYFD and WSD capital outlay requests	Recommendations for FY19 budget.	Klundt	Ongoing
2	Continued evaluation of PS&EB funding levels.	Monitor CYFD and WSD vacancy rates and BAR activity out of PS&EB.	Recommendations for FY19 budget.	Klundt	Ongoing

Economic Development: Jacqueline Martinez

2017 INTERIM WORK PLAN SUMMARY

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	The Office of Superintendent of Insurance (OSI) has selected a contractor to complete an audit on premium tax collection. Since millions are projected to be due to the state, OSI will receive specific guidelines on collection of past due amounts and means to ensure proper submissions and payments going forward. OSI will collaborate with OSA, LFC, and DFA.	Possible hearing with bullets or brief	Ensure OSI implements the processes and rules necessary to efficiently collect premium taxes.	Martinez	Interim and ongoing
2	Issue: The Economic Development Department has received significant Local Economic Development Act funding, and historically, reporting of LEDA expenditures is often minimal Goal: Ensure accurate reporting with greater detail, evaluate relationship between LEDA awards and job creation levels	Activity report items, possible memo to LFC director Possible hearing with bullets or brief	Track and report LEDA expenditures, review recent contracts for clawback provisions Results: Ensure the process is as transparent as possible and clawback provisions protect taxpayer funds, determine the correlation between LEDA funds and job creation and determine cost	Martinez	October 2017 and ongoing
3	Issue: The New Mexico Spaceport Authority faces a potential budget shortfall in FY17 if it does not control costs or if revenues fail to materialize, Goal: Ensure NMSA frequently monitors and reports its financial status and has a plan in place to address any shortfall	Budget recommendation, activity report items, possible memo to LFC director	Review NMSA's financial projections, staffing, and contracts Results: Ensure NMSA operates in as self-sufficient a manner as possible and improves its plan for long-term financial stability, including holding flat costs for the security/firefighter services contract	Martinez	September 2017 and ongoing
4	Issue: The New Mexico Medical Insurance Pool will shrink more slowly than expected, or could potentially grow with any federal changes. Goal: Determine ways to reduce the credit for pool losses and reprioritize to help fund the Medicaid match	Budget recommendations, activity report items, possible memo to LFC director	Minimize the impact of NMMIP on the general fund and reallocate as much funding as possible to Medicaid to offset required future increased state payments	Martinez	Interim

2017 INTERIM WORK PLAN SUMMARY

Economic Development: Jacqueline Martinez

5	Issue: The Cultural Affairs Department's enterprise fund will be exhausted by the end of FY17, and many agency facilities suffer from substantial deferred maintenance issues. The agency has also performed RIF's with the potential for more in the upcoming fiscal year. Goal: Ensure the agency can continue its core	Budget recommendations, activity report items, possible memo to LFC director Possible hearing with bullets or brief	Determine if existing operations and facilities are viable without substantial, ongoing capital outlay appropriations and increasing general fund support; update the sources and uses spreadsheet to show all revenues and expenditures related to museums and historic sites	Martinez	October 2017 and ongoing
6	Regulatory advisory staff expertise and oversight of the financial operations at the Public Regulation Commission (PRC) is a concern, as well as a projected budget shortfall in FY17 and FY18.	Work with PRC to determine adequate staffing levels, staff training, and job qualifications. Activity report items, informed budget recommendation.	Review personnel concerns with PRC and State Personnel Staff. Review staffing report contracted by LCS.	Martinez	October 2017 and ongoing

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	The tourism industry has expanded significantly; review data to determine current rate of expansion, compare with neighboring states and U.S. The Tourism Department will have a reduced advertising budget. How will this effect plans in the upcoming fiscal year.	Budget recommendation, activity report items Possible hearing with bullets or brief	Determine future funding needs for tourism advertising	Martinez	Interim
2	The Economic Development Partnership experienced a change in leadership; because state funds flow through to the organization, oversight is needed to ensure accountability is maintained	Budget recommendation, activity report items	Maintain or improve the transparency and accountability of the Economic Development Partnership to ensure efficient use of state funds	Martinez	October 2017
3	The Job Training Incentive Program (JTIP) receives significant funding but is not meeting rural job statutory requirements.	Budget recommendation, activity report items	Review monthly JTIP awards, report if rural job requirements are met, determine need for additional funding	Martinez	October 2017 and ongoing

2017 INTERIM WORK PLAN SUMMARY

Public Safety: Theresa Rogers

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: The process of appropriating funds to the Corrections Department relies on assumptions and does not have well defined budget categories. Goal: Research similar state's tools for developing corrections budgets and create a budget methodology.	Brief, activity reports, budget narrative.	Improved FY19 budget recommendation.	Rogers	December 2017
2	Issue: The state cannot afford the capital or operational costs associated with inefficient, run down prisons that do not meet current security level needs. Goal: Quantify costs of running an old, inefficient prison versus a newer facility.	Committee hearing, brief, activity reports, and budget narrative.	Reduced incarceration costs, reprioritization of funding towards recidivism reduction. Improved FY19 budget recommendation.	Rogers	December 2017
3	Issue: The number of release eligible inmates in prisons has been relatively steady over the last two to three years. Goal: Identify barriers for timely release of prisoners.	Committee hearing, brief, activity reports, and budget narrative.	Reduced incarceration costs, reprioritization of funding towards recidivism reduction. Improved FY19 budget recommendation.	Rogers	December 2017
4	Issue: The Department of Public Safety (DPS) struggles to recruit and retain officers despite investments in a pay plan. Goal: Evaluate other states and cities methods of recruitment and retention. Study alternatives to increased manpower.	Brief, activity reports, budget narrative.	Efficient use of manpower and reduced general fund impact. Improved FY19 budget recommendation.	Rogers	December 2017
5	Issue: The New Mexico Corrections Department (NMCD) does not participate in prescription drug purchasing pools, such as the Interagency Benefits Advisory Committee (IBAC).	Committee hearing, brief, activity reports, committee sponsored legislation, and budget narrative.	Quality healthcare for inmates at a lower cost to the state. Improved FY19 budget recommendation.	Rogers/ Evaluators	December 2017

	Goal: Study and propose methods to lower healthcare prescriptive drug and costs.				
6	Issue: In recent legislative sessions there was a focus on sentencing reform, related to both harsher sentencing and social justice. At the same time, the country has seen an increase of law enforcement officials coming in to power who are propagating a new stance on reducing the crime rate and reintegrating offenders into society. A new way of prioritizing cases that are taken to trial and how crimes are sentenced can save money and improve justice, and reduce crime rates. Goal: Collect data from various justice and public safety agencies to determine New Mexico's trends in sentencing and associated costs to catalyze the conversation amongst judicial and public safety agencies for a coordinated effort to reduce crime and costs simultaneously.	Request information from the New Mexico Sentencing Commission, DAs, PDD, courts, and jails and prisons; ask for meetings with all agents in the judicial and public safety agencies.	Hearing brief, activity reports, budget recommendation.	Rogers, Downs, various agencies	September 2016

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	The legislature supported the expansion of and longer operational hours at the Santa Teresa port of entry. Evaluate the longer-term strategic plan for the port.	Activity report and budget recommendation, including traffic volume and fee revenue generated.	Understanding outcomes of continued investment.	Rogers	December 2017
2	Monitor implementation of NMCD's $7.3 million Offender Management IT System (OMS) approved during the 2016 legislative session.	Activity report and budget recommendation.	Meaningful tracking of inmates programming, medical needs, and behavioral records hopefully leading to proper security placement, better evidence-based treatment placement, and more on-time releases, relieving pressure on the general fund.	Rogers	Ongoing
3	Monitor implementation of the criminal justice clearinghouse at DPS, with assistance from the Administrative Office of the Courts (AOC) and ensure courts and law	Activity report and budget recommendation.	Comprehensive and easily accessible criminal information statewide.	Rogers/Downs	Ongoing

	enforcement agencies statewide have proper access. The clearinghouse should allow the merger of data from multiple criminal justice databases and will be used by the courts and law enforcement to access comprehensive information on criminal suspects and defendants.				
4	The Department of Homeland Security and Emergency Management (DHSEM) received a disclaimed FY15 audit. Monitor DHSEM's FY16 audit status.	Activity report and budget recommendation.	Achieve improved performance and make New Mexico's disaster responses more effective.	Rogers	Ongoing

Transportation/State Personnel/Secretary of State: Ruby Ann Esquibel

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: NMDOT maintains data on the condition of the highway system statewide. NMDOT should provide the Legislature with a report detailing the condition of roads by geographic area and the costs to maintain those roads. Goal: Ensure that the Legislature has access to qualitative information on the condition of the state transportation system in order to make	Output: A report created in cooperation with NMDOT staff showing the current condition of the state highway network, the change in condition from 2014 to 2016, and costs associated with maintenance of the system. Output: Prioritization of projects and related funding.	Outcome: Providing legislators with the most accurate up-to-date information on the condition of the transportation network as well as the resources necessary to improve and maintain the system.	Esquibel	June 2017
2	Issue: The State Personnel Office (SPO) proposes to consolidate all executive agencies' human resource (HR) functions, personnel, and related HR resources under SPO by July 1, 2017. This could impact approximately 480 FTE and was estimated to save over $6 million in various funds. Goal: Review the SPO proposal and implementation plan to determine effectiveness, employee impact and cost	Output: SPO update and report on its proposed HR consolidation.	Outcome: Providing legislators with personnel and fiscal impacts of HR consolidation.	Esquibel	July 2017
3	Issue: The State Personnel Office reports up to half of state employees are either in alternative pay bands or misclassified. Additionally, high turnover, overtime and vacancy rates combined with recruitment troubles are hindering agency's ability to perform core functions. Goal: Review the New Mexico pay plan to determine competitiveness relative to public and private sector employers in New Mexico and surrounding states.	Output: SPO update and report on its proposed Occupation-Based Compensation System and plan to fund engineers and architects pay adjustment. Output: Inform recommendations for ensuring New Mexico provides competitive wages to public sector employees and strategies employed by other states to ensure the pay plan remains competitive.	Outcome: A recommendation to enhance competitiveness in the pay plan.	Esquibel	September 2017

Transportation/State Personnel/Secretary of State: Ruby Ann Esquibel

SECONDARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: During the 2017 legislative session, the Secretary of State addressed several pieces of legislation regarding ethics, transparency, campaign finance reform, and changes to the public election fund. Goal: Review implementation status of Campaign Finance Information System and other campaign reform processes affecting the public election fund.	Output: Status report regarding campaign finance reform efforts and affects on the public election fund.	Outcome: An FY18 budget recommendation which includes all recurring costs for the Campaign Finance Information System and manages the use of the public election fund.	Esquibel	September 2017
2	Issue: Transportation infrastructure funding is insufficient for current needs. Goal: Monitor implementation of increased enforcement activity to ensure collection of weight distance tax revenue.	Output: A review detailing DOT's strategy to increase weight distance tax collections and a projection for growth in this revenue source.	Outcome: Budget recommendation which includes any additional revenue from increased collections.	Esquibel	September 2017
3	Issue: The Legislature supported the expansion of the Santa Teresa port of entry and provided additional funding for other port of entry facilities statewide. However, the road fund and not the weight distance tax identification permit fund as originally envisioned has been primarily funding the port of entry facilities. Goal: Review the Santa Teresa border transportation infrastructure to determine what, if any, additional state assistance is needed. Goal: Monitor NMDOT's progress in expanding ports of entry service and staff, and determine revenue generation opportunities and limit road fund impact.	Output: Status report of commercial traffic of the Santa Teresa port of entry. Output: A table/chart showing traffic volumes and associated fee revenue generated for the state road fund through port of entry facilities. Output: An assessment of the condition and needs of the roadways in the Santa Theresa area.	Outcome: Progress report and potential recommendations for legislation to be pursued during the 2018 session.	Esquibel	September 2017

2017 INTERIM WORK PLAN
SUMMARY

Natural Resources: Vacant

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	**Issue:** Without full adjudication of water rights or development of active water resource management (AWRM) rules, the state may lack the tools necessary to enforce priority administration. OSE is still working on AWRM rules and has expressed openness to shifting its approach to adjudications, but the process continues to progress extremely slowly and performance measures fail to accurately convey the progress made in water rights adjudications. **Goal:** Improve the efficiency of adjudications and better measure progress.	Track and report on OSE's adjudication and AWRM strategy and progress on quarterly report cards. Hearing before LFC or WNRC.	More informed budget recommendation and improved performance and reporting requirements. Improved efficiency in adjudications and a showing of state administration of ground water which is essential to the state's defense against Texas' Rio Grande Compact lawsuit claims.	Armstrong	Ongoing
2	**Issue:** In a suit pending in the U.S. Supreme Court, Texas alleges New Mexico is unlawfully diverting water between Elephant Butte Reservoir and the New Mexico-Texas state line, thereby interfering with Texas' allocation of water under the Rio Grande Compact. If Texas prevails in this action, New Mexico could be liable for monetary damages and water delivery requirements, and pumping in the EBID could be curtailed. **Goal:** Positive outcome for New Mexico in an expedited timeframe.	A report that tracks use of special appropriations to date and analyze resource requirements going forward. Hearing before LFC or WNRC.	Informed policy and budget recommendations.	Armstrong, Downs	Ongoing

Natural Resources: Vacant

3	**Issue:** LFC evaluations have found water infrastructure projects continue to suffer due to fragmented funding processes and problematic project planning, oversight, and execution. With the 2014 capital outlay bill's significant investment in water infrastructure, addressing these issues is critical. Additionally, difficulty in awarding and spending down the clean water state revolving loan fund (CWSRF) has led to an unobligated balance of Nearly $90 million. **Goal:** Participate in NMED's Water Infrastructure Team (WIT) and track 2014 capital	Continue tracking 2014 water projects and preparing quarterly report. Report on WIT progress. Recommendations for increasing CWSRF awards and spending. Hearing before LFC or WNRC.	Provide policymakers with effective recommendations to continue addressing water needs in communities, especially those lacking technical expertise. Propose or continue to support proposed legislation or regulation to streamline water project planning and funding.	Armstrong, Kehoe	Ongoing
4	**Issue:** New Mexico's Oil and Natural Gas Administration and Revenue Database (ONGARD) is 20+ years old and well past its useful life. The 2017 Legislature re-appropriated $5 million from TRD to SLO, separating the funding and which will result in two projects, one for severance taxes and another for royalty payments. **Goal:** The primary goal is to monitor modernization project development to ensure reliable collection and distribution of 30 percent of the state's revenue and to limit the burden two systems may have on taxpayers.	Provide updates on the status of modernization plans and efforts. Attend periodic stakeholder meetings.	Keep LFC informed of planning for modernization of ONGARD and long-term viability of revenue collection and distribution.	Armstrong, Romero, Fresquez	Ongoing

2017 INTERIM WORK PLAN
SUMMARY

Natural Resources: Vacant

SECONDARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
5	**Issue/ Goal:** The Energy Conservation and Management Division is beginning the implementation phase of the 2015 state energy plan. ECMD plans to hold stakeholder meetings, determine an energy baseline for the state, prioritize barriers to and drivers of energy development, and develop a "roadmap" to include near- and long-term plans.	Attend public and stakeholder meetings. Activity report items.	Provide oversight of agency activities and inform legislators of ongoing progress of "roadmap" development.	Armstrong	January 2018
6	**Goal:** Attend board and commission meetings (Water Trust Board, Environmental Improvement Board, Water Quality Control Commission, Interstate Stream Commission, etc.) as well as Water and Natural Resource Committee meetings in the interim.	Activity report items to inform legislators of board and commission activities.	Informed policy and budget recommendations.	Armstrong	Ongoing
7	**Issue:** Pursuant to the federal Arizona Water Settlement Act, the environmental assessment of a New Mexico Unit of the Central Arizona Project must be completed by December 2019. ISC has entered the federally required environmental review phase but does not have a specific project identified. **Goal:** Attend ISC meetings. Review ISC's AWSA work plan, budget and timeline for FY17 and FY18. Monitor the review process, including costs to the state for diversion and other projects.	Activity report items to inform legislators of ISC activity.	Informed policy and budget recommendations.	Armstrong	Ongoing, possible interim hearing.
8	**Issue/Goal:** Ensure the progress of Indian Water Rights Settlements and secure federal reports, including the timelines of expenditures of state and federal funds.	Regularly receive status and oversight reports from ISC. Hearing before LFC or WNRC.	Provide additional oversight and accountability for state funds; inform legislators of previous year and future allocations made to the Indian water rights settlement fund.	Armstrong, Kehoe	Ongoing

2017 INTERIM WORK PLAN SUMMARY

Capital Outlay: Linda Kehoe and Jonas Armstrong

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Continue $1 million and greater quarterly reporting to assess progress and or obstacles for capital funding and quarterly reporting of "local" projects funded between $300,000 to less than $1 million, including water, colonias, tribal infrastructure and aging projects.	Develop reports, and assist entities in resolving obstacles delaying project completion; prepare briefs and report results to LFC. Produce and develop reports "by county" and "fiscal agent" of "select" local projects within the specified dollar range.	Project oversight resulting in quantifiable accountability, reporting, and timely expenditure of funds for state-owned and local projects; effective oversight reporting progress of "local" projects to LFC, legislators, local entities, and the public. **Analysts**: Site visits and attends capital outlay hearings in the interim and fall.	Kehoe, (Vacant)	Quarterly (March, June, September, and December)
2	Develop framework of "critical" funding needs for state-owned facilities, and other capital outlay requests for consideration by the 2018 Legislature.	Determine priorities by reviewing status of current project funding and progress, infrastructure capital improvement plans, and 2018 requests; perform site visits; and attend HED, executive and FMD interim capital hearings.	Develop legislation for effective funding recommendations based on FCI and critical state-asset needs for LFC and legislative review.	Kehoe, (Vacant), and analysts	December 2017
3	Continue working with "group" formed to develop "administrative" improvements to the capital outlay process. Expand effort to work with appropriate interim committee on capital issues if authorized by Legislative Council.	Expand current participants (Assoc. of Counties, NM Municipal League, DFA, and LFC) to include the Council of Governments, and a representative of the Navajo Nation and the Acequias Association.	Guidelines for use by legislators and grantees to ensure projects are ready and are of high priority for communities; checklist of "best practices" to assist grantees in effectively managing and overseeing projects; continue outreach, education, and other means to improve the accountability and progress of projects.	Kehoe , (Vacant)	Ongoing

SECONDARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Joint Project**	**Finish Date**
1	Continue to update and distribute capital reports "by sponsor," **as authorized**, for state funded projects to assist members in advancing outstanding funds.	Develop reports and continue collaboration with Department of Finance & Administration (Capital Outlay Bureau), Council of Governments, Municipal League and Association of Counties to assist legislators and grantees with moving delayed projects.	Ensure accountability of funds allocated in previous years and provide legislators with status reports; Partner with legislators, grantees, and state agencies to encourage expeditious implementation and expenditure of funds for capital projects.	Kehoe, Vacant, and analysts for select agencies	Ongoing
2	Coordinate with program evaluators and analysts to ensure the effectiveness of agency capital project accountability.	Generate reports as needed by analysts/evaluators.	Ensure the effective use of state resources to optimize the balance of state-owned and leased space given current resources, legislative and executive priorities, and agency needs for space utilization.	Kehoe, Vacant, analysts, evaluators	Ongoing
3	Monitor NMFA financing programs and other activities.	Develop briefs, attend board and legislative oversight committee hearings, participate on "water infrastructure team" and provide updates to LFC.	Informed recommendations and accountability for program and funding recommendations.	Kehoe, Vacant, Armstrong	Ongoing

2017 INTERIM WORK PLAN SUMMARY

Courts and Justice: Ismael Torres

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Issue: Language in the appropriation for the Public Defender Department (PDD) limits the use of hourly rates to compensate contract counsel to only hardest cases and a total of $1 million. Goals: review rate methodology and administration within PDD to compare with other agencies and determine accurate cost projections associated with implementation of hourly rate.	Report on other rate structures within government as compared to the rate structure and cost suggested by PDD. Recommend language for 2018 HB2.	Provide Legislature with actual cost estimates and more transparency in the creation of PDD hourly rate structure.	Torres, PDD	September 2017
2	Issue: Non-indigent defense has been a topic of interest for the LFC for quite some time. PDD does not screen cases in districts where there is no office, so public defenders are appointed by the court. It is not known if courts screen for indigence. Judges also appoint counsel because *pro se* litigants slow dockets and reduce court efficiency. Goal: reduce number of non-indigent defendants receiving counsel from public defenders. Reduce court appointments of public defenders to non-indigent defendants. Though non-indigent defendants make up a small portion of the total PDD caseloads, it is necessary to review standards of indigence and ensure only those who truly cannot afford counsel receive it	Review PDD standards of indigence. Bring PDD and the courts together to discuss appointment of public defenders and screening for indigence.	Hearing brief, activity report, budget recommendation, potential legislation	Torres, PDD	September 2017
3	Issue: Drug courts are largely successful nationwide, and there are various ways to fund them, including leveraging Medicaid or federal grants. Goal: Review drug court billing models in districts and at the Administrative Office of the Courts (AOC) to utilize other funding sources in FY19 budget recommendation.	Hearing topic, activity report, budget recommendation.	Determination of ways to save general fund, hearing brief.	Torres, AOC	September 2017

4	Issue: in the 2017 session, the Legislature appropriated one line item to all district courts and statewide judicial entities, excluding AOC, as a pilot for more flexibility in the 3rd branch of government. Goal: Monitor the processes and unforeseen pros or cons as a result of the pilot.	Discussions with court executive officers and CFOs, discussions with AOC staff, with DFA staff. Review of policy goals and projections. Review of Budget Reallocation Forms (BRFs).	Budget recommendation, activity reports, transitioning the pilot into general practice.	Torres	September 2017
5	Issue: Uniformity in caseload data is lacking amongst judicial districts for courts, district attorneys, and public defenders. The legislature needs a way to determine if district attorneys are successfully prioritizing filings, and if there is a correlation between screening and conviction rates. Goal: collect data from various justice and public safety agencies to determine New Mexico's trends in sentencing and associated costs to catalyze prioritization in filing practices for district attorneys that is in line with local and national benchmarks.	Request information from the New Mexico sentencing Commission, DAs, PDD, courts, and jails and prisons; research national benchmarks for police referrals, DA screening and filing, pleas, trails, and convictions; review case management order (CMO) to determine successes in proper prioritization. Data could include: cases per type per fiscal year, felony charges per thousand citizens, percent of police referrals that are filed by DAs.	Hearing brief, budget recommendation.	Torres, Rogers, various agencies	September 2017
6	Issue: Until FY18, the only agency in the courts and justice block that reported quarterly was the Administrative Office of the Courts (AOC); however, in FY18, PDD, district attorneys, and district courts will also begin reporting quarterly and the LFC will publish a "Courts and Justice" report card containing statewide measures for all the entities. Performance measures for district attorneys may not be worded in an effective manner, and it may not be clear that reporting is expected quarterly. Some data may not match. Goal: Ensure the report card is useful, accurate and consistent going forward with this new data set.	Begin preparing for the quarterly report card by reviewing FY18 measures with agencies and discussing what the reported data will look like, what it will mean, and how it will appear when compared to performance results from other courts and justice agencies.	Report card	Torres	Ongoing

7	Issue: New Mexico lagged the nation in Medicaid fraud prosecution despite claims, most notably in the recent audit of behavioral health providers, that fraud is widespread. Goal: Identify areas for improvement in fraud prosecutions to ensure allegations of waste, fraud, and abuse in the Medicaid system are properly investigated and prosecuted.	Organize meeting with agency staff to discuss audit compliance and enforcement efforts; updates on Medicaid fraud prosecutions; determine what actions should be taken to limit Medicaid fraud in New Mexico; activity reports	Better understanding of the Medicaid enforcement system.	Torres, HSD Analyst, Evaluators	September 2016

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Joint Project	Finish Date
1	Judiciary: Attend all Chief Judges Council meetings, Judiciary Budget Committee meetings, and Drug Court Advisory Committee meetings.	Travel memos, activity reports	Improved communication between the legislative and judicial branches regarding legislative intent, judiciary status, progress, problems, and goals.	Torres	Ongoing
2	Judiciary: Gain better understanding of court functions with a focus on programs such as mortgage settlement, family court, drug court, etc. Goal: visit all districts and observe dockets, drug courts, mediation, etc. (visited 6th, 7th, 2nd, and 13th in 2016)	Travel, memos, activity reports, budget recommendation	Better knowledge of court's activities and budget needs.	Torres	Ongoing
3	PDD: attend commission meetings and training events	Travel memos, activity reports, budget recommendation	Learn more about the relationship between PDC and PDD in order to have better budget and policy recommendations.	Torres	Ongoing
4	DAs: attend meetings and training events	Travel memos, activity reports, budget recommendation	Better understand budget needs for recommendations.	Torres	Ongoing

2017 INTERIM WORK PLAN SUMMARY

Anne Hanika-Ortiz

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	In FY17, with 70,000 purchase orders, agencies budgeted $5.9 billion for goods and services – 12 percent less than FY16 due to leaner budgets and a smaller workforce. However, despite fewer purchases, 155 sole source and emergency procurements have been reported so far which is close to the same amount reported last year over this same time period. Of this total, 30 percent were for contract extensions, and expenditures for proprietary products/specialized services of $100 thousand or more. Monitor effectiveness of state purchasing services for executive agencies subject to GSD, including: • RFPs, sole source, emergency procurements, SWPAs, and use of exemptions/exceptions • Use of technology – e-procurement/e-signature • Contract administration – DFA's role • Sourcing – how the state finds, evaluates and engages suppliers for acquiring goods/services • Application/impact of preferences	Identify agency practices that do not support the most competitive option Quarterly activity reports on sole source and emergency procurements Propose/track legislation and monitor procurement reform task force efforts to update the Procurement Code Monitor implementation of laws relating to posting contracts on the Sunshine Portal, certifying CPOs,etc. Include discussion of issues relating to public procurement in NM in volume 2 Chart for volume 3 on sole source and emergency procurements posted on GSD website by agency and amounts	Ensure fair and equitable state procurement practices within a business friendly environment Support for addressing procurement code violations promptly and with training to prevent repeat incidents Support for the most competitive option - sole source and emergency procurement options used sparingly Promote diversity with support for training and coaching for small, emerging, disadvantaged businesses	Hanika-Ortiz LFC Evaluators GSD staff	Ongoing
2	Space per FTE has increased because of improved data, a smaller workforce, and lack of funding to make state buildings more efficient. For state buildings in Santa Fe, it's now 575 SF per budgeted FTE, two and one half times the space standard of 215 SF per budgeted FTE, due in part to a smaller workforce likely permanent. For leased space its 364 SF per FTE in Santa Fe county and 406 SF per FTE in Bernalillo county. One third of space renewals this year included a rent reduction; however, only 7 percent of those actually met space standards. Monitor efforts to right-size space by consolidating programs or moving programs out of costly leased office space into underutilized state-owned office space.	Monitor implementation of new laws relating to construction contract extensions and increasing procurement limits for construction contracts. Support efforts to right-size space Identify leases or uses that no longer meet program needs or are in excess of recommended space use standards Add side BAR to GSD report card for agencies with square footage per FTE that exceeds the state space standards	Work with analysts to identify costly leases/inefficient space use to reduce agency operational costs	Hanika-Ortiz LFC Evaluators CBPC Staff GSD staff	Ongoing

3	By FYE, Public Employees Retirement Association and Educational Retirement Board will likely have met their investment return assumptions of 7.25 percent and 7.75 percent, respectively, in only 3 out of the last 5 years. This low investment-return environment has contributed to slower growth in funding ratios and extended funding periods. In addition, PERA administers two tiers of benefits and within those tiers many different plans. Although the assets accumulate for the benefit of the total membership, not all plans are equitably funded. For overfunded plans, this often impacts the amount of funding available for some critical hard-to-fill positions. Support continued transparent pension fund reporting and use of more conservative assumptions, using: • Experience studies and actuarial valuations • Peer group comparisons and studies • Asset allocation and risk tolerance • Differences between assumptions and actuals • GASB reporting for participating employers	Ensure sound risk evaluation and management for both pension plans Monitor the boards' efforts to adjust retirement benefits and contributions to restore a 30 year funding period goal Identify opportunities to shift employer contributions from overfunded plans to underfunded plans within PERA Assess the potential to reduce fees with internal management and by consolidating asset management functions across investment agencies	Ensure the state's investments under its defined benefit (DB) retirement plans are well managed, meet their assumptions over the long-term, and keep management fees at a minimum given returns	Hanika-Ortiz LFC Economists PERA staff ERB staff	Ongoing
4	Starting FY18, GASB 74 will replace GASB 43 for calculating retiree health care liabilities. Under the current plan design, this change will drop the funding level from 11 percent to 8 percent. In addition, actions taken during the special legislative session resulted in changes to the program's funding structure, effectively reducing the funding period by six years (to 2030). In response to this change, the NMRHCA will need to apply downward pressure to drug costs; pre-Medicare medical plan networks, contracts and cost-sharing; reduce pre-Medicare and spousal subsidies; and promote value-based purchasing through existing health plan partners or directly with healthcare delivery systems. Continue to evaluate the cost effectiveness of publicly-funded post employment health benefits, including: • Subsidies and benefits for spouses who did not pay into the plan and early retirees not Medicare-eligible • Contracts with providers and insurers including value-based payment arrangements • Opportunities to reduce costs using exchange plans	Monitor corrective action plan to alleviate funding problems long-term Evaluate opportunities to move members to lower cost options Support efforts to promote value-based payment options to reduce plan costs Consider budget recommendations to decrease spending and increase deposits into the long-term trust fund	Ensure plans are sound so today's employees/eligible dependents receive an OPEB at retirement that matches their career contributions	Hanika-Ortiz RHCA staff	Ongoing

	• Alternative "defined contribution" approaches • Cost-benefit of wellness incentives				
5	Despite lower premiums, deductibles and out-of-pocket cost sharing than many other state plans and the private sector, the costs for employee health benefits under the Interagency Benefits Advisory Committee (IBAC) group plans continue to increase at rates state revenues cannot support in part because of the richness of plan offerings. Compare/contrast management of employee group health benefits administered by the IBAC, including: • Contributions, deductibles and out-of-pockets costs as benchmarked against other self-insured plans • Strategies that control costs, improve healthcare quality, and incentivize use of evidence-based care • Payment reforms that show promise controlling costs without limiting access to providers • Cost-effectiveness of wellness programs, worksite employee health clinics and other strategies plans are using to build a healthy, productive workforce	Evaluate how well plans help members stay healthy, manage chronic disease, and become more informed consumers Evaluate effectiveness of insurer contract performance metrics Evaluate benefits and/or disadvantages from consolidating benefit programs	Support premiums, deductibles and out-of-pocket expenses that do not exceed industry averages or cost of coverage ceilings for employers Ensure growth in per member costs stay under industry averages Support quality improvement and process improvement efforts Evaluate challenges/opportunities to consolidate purchasing for consultants and other experts and third-party administrators	Hanika-Ortiz Performance evaluators IBAC staff	Ongoing
6	Since FY12, despite fewer numbers of claims, appropriations to the GSD and NMPSIA risk funds have increased 20 percent and 30 percent, respectively, to cover inflation, larger claim settlements and build fund reserves. For GSD in FY16, losses were 60 percent higher than FY15; however, losses in FY17 have declined as have reserve requirements. For NMPSIA, however, because of higher limits of coverage than GSD, coupled with increases in exposure each year from new entities joining the pool, coverage for losses above self-insured limits have increased 15 percent to $36 million. This has resulted in annual increases for schools despite the lack of state general fund to cover those increases. Compare risk management approaches, including: • Trends identified in actuarial studies/nationally • Self-insured retentions and excess premiums • Fund balances and reserve requirements • Cost-effectiveness of loss prevention programs • Risk rate development and impact on budgets	Extract evidence that ensures the risk programs are identifying risks and proportionately allocating costs based on exposures, size, and experience Report on payments from the public liability fund by claimant and amount Identify policies and agency practices that may negatively impact operations Review consultant and carrier reports to identify and report on trends Evaluate benefits and/or disadvantages from consolidating risk programs	Reduce/minimize claims incurred and average cost-per-claim when compared with self-insured plans of similar size or five-year averages Better program understanding and more informed budget recommendation	Hanika-Ortiz LFC staff GSD staff NMPSIA staff	Ongoing

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	The General Services Department is responsible for 50 buildings in Santa Fe, some more than 100 years old. Over the past 5 years, the agency received $17.5 million from capital outlay appropriations for statewide repairs and maintenance, less than the $50 million requested over this same time period. Maintenance on a strategic basis as opposed to an emergency basis protects taxpayer investment and supports a safe work environment.	Report on condition of facilities Ensure change orders are reasonable, kept at a minimum, and vendors are held accountable for work performed Monitor efforts to increase agencies responsibilities as it relates to use, care and upkeep of the space they occupy	Preserve and protect state-owned buildings and property Reduce tax-payer funded operational costs for agencies	Hanika-Ortiz Kehoe/Snyder GSD staff	Ongoing
2	Monitor organizational effectiveness of GSD's transportation services, including: • State motor pool/Aircraft services • GPS monitoring/metrics • Surplus property sales	Identify policies and practices that may negatively impact operations Monitor motor pool and aircraft user fees and surplus property sales	Successful delivery of high-quality, responsive transportation and surplus state property services	Hanika-Ortiz GSD staff	Ongoing
3	Through better training, support the Commission of Public Records efforts to increase quality of stored information from agencies, and implement statutory changes to rule making to improve transparency.	Monitor efforts to offset operating expenses from GF appropriations with fees from purchasing items for resale	Since space is costly, reduce information sent for storage.	Hanika-Ortiz CPR staff	Ongoing
4	Attend the following meetings: 1. Capitol Buildings Planning Commission 2. Investments & Pension Oversight Committee 3. NMRHCA Board and annual retreat/training 4. NMPSIA Board and annual retreat/training 5. NMPERA board and annual retreat/training 6. NMERB Board meeting 7. Procurement Reform Task Force/State Use 8. Interagency Benefits Advisory Committee 9. Risk Management Advisory Board/Group Benefits 10. Commission of Public Records 11. Public Employee Labor Relations Board 12. State Boards of Professional Engineers and Land Surveyors, Architects	Ongoing updates and activity reports	Better program understanding and more informed budget recommendations Monthly BAR reports	Hanika-Ortiz	Ongoing

2017 INTERIM WORK PLAN SUMMARY

Department of Information Technology (DoIT): Brenda Fresquez

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	**Issue:** Over the last several years DoIT has used current year budget to pay prior year bills. **Goals/Objectives:** Ensure DoIT maintains financial viability while providing IT services and infrastructure for state agencies at appropriate rates.	Activity reports, Policy brief, Report on the status of findings and recommendations from the November 2016 program evaluation. Participation in IT rate committee meeting. Hearing – Update from DoIT on program evaluation.	Informed IT budget recommendations.	Fresquez	Fall 2017
2	**Issue:** DoIT has not met its statutory obligation to establish and maintain annual equipment replacement plans, including a reconciliation report of the preceding fiscal year's equipment replacement fund expenditures. **Goals/Objectives:** Timely submission of equipment replacement funds expenditures by DoIT.	Monitor and report on progress and status of the equipment replacement plans, Activity reports, Volume I Policy brief.	Informed IT budget recommendations.	Fresquez	Ongoing

3	**Issue:** DoIT published a Statewide Final Strategic Plan for broadband availability in 2014; however, existing efforts to improve access may be duplicative or poorly leveraged. House Bill 113 (Laws 2017) directs the state's chief information officer to develop a statewide broadband network plan in conjunction with various state agencies, including the PRC, universities and service providers. **Goals/Objectives:** Determine the status of the $400 thousand appropriation to DoIT for a statewide broadband study. Monitor the progress of DoIT's statutory requirement to develop a statewide broadband network plan.	Attend pertinent broadband meetings at DoIT, PSFA and other entities noted in the 2017 legislation; Report on status of the statewide broadband study; Report on status of the DoIT's development of a statewide plan and progress on DoIT broadband initiatives; Activity reports; Volume I Policy brief.	Update for legislators and stakeholders on key decisions and accomplishments regarding broadband access. Informed IT budget recommendations.	Fresquez	Ongoing

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	**Issue:** Several large, costly and risky information technology (IT) projects are underway with many projects granted reauthorization extensions in the General Appropriation Act (various fiscal years). **Goals/Objectives:** Monitor the status of ongoing IT projects.	Monthly Project Certification Committee participation; Agency independent verification and validation (IV&V) reports as required by vendor contracts; Quarterly IT report cards; Attend and report to Science, Technology and Telecommunications during the interim, Activity reports.	Keep legislators and stakeholders informed of key decisions regarding the systems, including project schedule, budget and risks. Informed IT budget recommendations.	Fresquez	Ongoing

2	**Issue:** Since FY15 the estimated costs for the SHARE upgrade project have increased from $15 million to $19 million or 27 percent. The November 2016 LFC program evaluation recommended DoIT develop and provide the LFC a detailed project plan and estimated cost for replacing or continuing to upgrade SHARE specific to potential use of the SHARE equipment replacement fund. **Goals/Objectives:** Ensure accountability and transparency of expenditures for the SHARE upgrade project including proper use of the SHARE equipment replacement fund.	Participation in DoIT's quarterly briefings. Monitor and report on progress and status.	Keep legislators and stakeholders informed of key decisions regarding the SHARE upgrade project. Informed IT budget recommendations.	Fresquez	Ongoing

2017 INTERIM WORK PLAN SUMMARY

Revenue and Administration: Isaac Romero

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	**Issue:** A special audit of insurance premium taxes revealed more than $192 million in uncollected taxes over several years. The Office of Superintendent of Insurance (OSI) hired a private audit firm to conduct a thorough audit of insurance premium tax collection efforts. **Goal:** Monitor the audit and provide policy recommendations for a more efficient method for collecting premium insurance taxes, including transferring the function from OSI to the Taxation and Revenue Department.	Produce proposal to transfer the revenue collection and auditing of the insurance premium tax from OSI to the Taxation and Revenue Department. Activity report items. Interim status updates report and brief.	Improved revenue collection. Improved FY 2019 budget recommendation and performance measures. Informed policy recommendation.	Romero Martinez	September 2017
2	**Issue:** The Taxation and Revenue Department issued REAL ID compliant licenses and driver authorization cards in November 2016; however, the public have expressed frustration and confusion regarding necessary documents for issuance of the appropriate card. **Goal:** Review and understand the administrative changes made to the driver's license issuance processes.	Activity report items. Interim hearing on REAL ID implementation	Inform legislature of continuing issues resulting from REAL ID implementation. Possible legislation.	Romero	Ongoing

3	**Issue:** A recent LFC program evaluation on the state's tax gap identified many efforts the Taxation and Revenue Department can pursue to help reduce uncollected tax balances. **Goal:** Reduce the tax gap through increased audit and compliance practice/strategies.	Tax Gap Evaluation follow-up hearing brief, and activity reports. Possible committee sponsored legislation.	Develop knowledge of statewide audit best practices. Improved budget and policy recommendations. Increased assessments	Romero Iglesias Clark Courtney Griego	December 2017
4	**Issue:** The State Racing Commission (SRC) is scheduled to sunset in 2018. The 2017 Sunset Review subcommittee recommended merging administrative functions of the SRC with the Gaming Control Board (GCB). However, a memorial to study the issue was not passed. **Goal:** Improve racing and gaming state laws to increase public confidence of regulation of the industry.	Evaluate the State Racing Commission including its function and benefit in state government, recurring issues, and budget concerns. Address internet betting and illegal horse race tracks.	Schedule a sunset hearing for the commission. Improved budget and policy recommendations. Update members on racing processes and practicality of combining the State Racing Commission with the Gaming Control Board.	Romero Rogers	September 2017

SECONDARY ISSUES

Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	**Issue:** Some state agencies are paying $5 thousand per month, cumulatively, for not meeting payment card industry (PCI) security standards. Fines may continue to increase until the entire state is compliant with the payment card industry standards. **Goal:** Monitor PCI compliance progress as provided by $750 thousand special appropriation in 2017 session.	Activity reports and hearing brief.	Inform members on the progress of PCI compliance.	Romero	November 2017

2	**Issue:** The Pueblo of Pojoaque refused to sign a new gaming compact with the state in 2015. The pueblo is operating class III gaming facilities with an expired compact until the 10th Circuit Court of Appeals rules on the lawsuit.	Activity report items updating the LFC and other members on the status of the lawsuit and other actions taken by either the state or the Pueblo of Pojoaque. Attend monthly GCB meetings	Regular updates to members regarding the lawsuit between the state and the pueblo.	Romero	Ongoing
3	**Goal:** Attend Regulation and Licensing Division (RLD) meetings and become familiar with budget priorities and needs.	Activity report items.	Informed budget recommendations	Romero	September 2017
4	**Goal:** Review and understand the processes and changes to ONGARD, Tapestry, and GEN TAX within the Taxation and Revenue Department.	Hearing topic.	Improved knowledge of these systems and logistics required.	Romero Clark Iglesias Fresquez Armstrong	Ongoing
5	**Issue:** In tandem with SHARE upgrades, Hyperion software was purchased to produce the Comprehensive Annual Financial Report (CAFR). **Goal:** Review and gain broader understanding of the SHARE upgrade and CAFR process.	Hearing topic. Attend quarterly SHARE update meetings.	Inform LFC of Hyperion workings.	Romero Fresquez	November 2017
6	**Issue:** Many special appropriations are housed within the Department of Finance and Administration that often duplicate similar programs in other agencies and are not authorized by statute. **Goal:** Determine a more efficient manner to maintain or modify special appropriation housed in DFA.	Proposal for transferring DFA appropriations to better equipped agencies and eliminate duplicative appropriations.	Budget recommendations	Romero	November 2017

2017 INTERIM WORK PLAN SUMMARY

LFC Economists: Jon Clark and Dawn Iglesias

PRIMARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Pyramiding in the gross receipts tax (GRT), and the cost of anti-pyramiding provisions, have become an important topic for GRT reform. Research, gather data, and develop better-informed models to estimate the extent and impact of pyramiding and the costs and benefits of additional anti-pyramiding vs. rate reduction. Estimate: 1. Cost of existing anti-pyramiding provisions 2. Tax base represented by business-to-business services 3. Impact to sample business and broader economy of additional anti-pyramiding or rate reduction equivalent in cost	Development of an anti-pyramiding model and cost estimate, possible hearing	Informed legislators, staff, and public	Dawn & Jon, DFA, TRD, other tax experts	September/ October
2	Although revenue estimating error is unavoidable, continued work to attempt to improve accuracy of models could improve the work of the consensus revenue estimating group. Revenue models could benefit from a review to attempt to identify improvements. Examples include: 1. Gross receipts tax (GRT) 2. Income earnings on the State Treasurer's Office (STO) general fund investment pool (GFIP) 3. Forecast of severance revenues (including FML)	Improved LFC revenue models	Reduced forecasting error, improved confidence in revenue forecasts.	Dawn & Jon	August
3	The LFC economist manual is out of date. The printed reference documents for the revenue estimating and tracking processes, STB and GOB capacity estimating, FIR writing, and data collection and storage are in need of an update. The numerous revenue forecasting models are also not centrally maintained.	An updated LFC economist manual A centralized repository of LFC forecasting models	An improved understanding of LFC processes and data sources.	Dawn & Jon	May

4	LFC produces Finance Facts, and new topics are added periodically and others are updated. Proposed new and updated topics include: 1. Insurance premium taxes 2. Federal Mineral Leasing Act revenue 3. Tobacco Master Settlement Agreement 4. The revenue estimating process	Production of four new or updated finance facts	Informed legislators, staff, and public	Dawn & Jon	Interim
5	Bonding model needs to be streamlined and reliable for accurate forecast.	Rebuild model for STB/GOB	Improve revenue forecast results	Dawn & Jon	August/ September
6	Update databases used for fiscal impact reports and incorporate into revenue forecasting models as appropriate.	Update databases	Improve revenue forecast results and fiscal impact reports	Dawn & Jon	Interim

SECONDARY ISSUES					
Rank	**Issues/Goals & Objectives**	**Output**	**Outcome/Results**	**Responsibility**	**Finish Date**
1	Analysts are not always aware of upcoming sunsets of tax preferences, and the revenue impacts of such sunsets are not always incorporated in the consensus revenue estimate. Maintaining a schedule of sunsets through the 5-year forecast period would better inform analysts.	A 5-year schedule of upcoming tax-expenditure sunsets	More accurate revenue forecasting and fiscal impact reporting.	Dawn & Jon	September
2	The cost to the general fund of earmarks is unknown but likely substantial. Gather data on the value of earmarked revenues that would otherwise go to the general fund.	Spreadsheet of earmarks and costs, possible memo	Informed legislators, staff, and public	Dawn & Jon (coordination), analysts (data)	September
3	Continuing education in advanced modeling techniques, statistical analysis, and national tax policy trends through online education courses and industry conferences.	Activity report items	Improve revenue forecast results	Dawn & Jon	Interim

Proposed Program Evaluation Work Plan - 2016
PROJECTS FOR PROGRAM EVALUATION UNIT

PART I: PROGRAM EVALUATION PROJECTS

A. Current Priority

Agency Code	Agency Name	Project Descriptions	Lead Evaluator (Staff and Due Date)	Evaluation Staff	Hearing Date
Multiple	IBAC	Health Notes: Cost and Utilization Trends Among IBAC agencies	Jenny Felmley	Maria Griego	July-17
950	HED	Cost Drivers in Higher Education and Efforts to Improve Efficiency & Reduce Duplication	Jon Courtney	Madelyn Serna Marmol Micaela Fischer Nathan Eckberg	August-17
	Judiciary	Costs, Benefits and Outcomes from Speciality Courts, including Drug Courts	Brian Hoffmeister	Alison Nichols	Fall-17
924	PED	Longitutinal student performance analysis - impact of school, teacher and program interventions	Madelyn Serna Marmol	Sarah Dinces	Fall-17
924	PED	Virtual Charter Schools (Joint with LESC)		Nathan Eckberg	Fall-17
924	PED	K12 Funding Formula Issues Update: School/District Size; Adults; etc.	Clayton Lobaugh		Fall-17

B. Next Priority

Agency Code	Agency Name	Project Descriptions	Lead Evaluator (Staff and Due Date)	Evaluation Staff	Hearing Date
	HSD	Health Notes: Status and Opportunities for Value-Based Purchasing in Medicaid			

PART II: Follow-up: Progress Reports (40-60 hour projects)

A. Current Priority

Agency Code	Agency Name	Project Descriptions	Lead Evaluator (Staff and Due Date)	Evaluator/ Analyst	Report Date
	CYFD	Early Childhood Gap Analysis	Dinces	Klundt	
	ALTSD	Aging Network	Hoffmeister	Chenier	
	NMHX	Health Exchange	Griego		
	PED	Teacher Compensation	Serna Marmol	Klundt	
	DCA	Cultural Affairs Capital Outlay			

PART III: INFORMATION TECHNOLOGY (IT) REVIEWS

A. IT Current Priority

Agency Code	Agency Name	Project Descriptions	Lead Evaluator (Staff and Due Date)	Evaluation Staff	Hearing Date
341	DFA	Update on E911	Brenda Fresquez		Spring-17

Proposed Program Evaluation Work Plan - 2016

PROJECTS FOR PROGRAM EVALUATION UNIT

B. IT PARKING LOT					Staff and Due Date		
350	GSD		Risk Management Claims System and Enterprise Content Management (ECM)				
PART IV: PARKING LOT							
Agency Code	Agency Name		Project Descriptions				
	DOH		DD Waiver				
	DOH		DOH Role in Early Childhood System (WIC, FIT, and Families First Home Visiting)				
	NMSU		Modern day role for Agriculture Extension				
630	HSD/Others		Centennial Care: Client Outcomes from Behavioral Health Services Expansion for Adults				
924	PED		Effective Use of Federal Funds for Public School and PED Iniatives and Operations				
	NMCD		Prison Staffing, Oversight of Medical & Behavioral Health Care and Implementation Status of Evidence-Based Programming				
630	HSD		Health Notes: Utilization Trends in Medicaid Managed Care				
516	DG&F		Game & Fish: Review of Agency Operations				
950	HED		Evaluation of Nursing Programs in Higher Education			UNM Internal Audit	